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Division of Education Programs

# **Foreword**

Recent national reports about the quality of education in the United States both affirm the leadership that the National Endowment for the Humanities has brought to the educational reform movement and remind those of us who are actively engaged in humanities education that we must persevere in our efforts to place history, literature, languages, philosophy, and other humanities disciplines more firmly at the center of liberal learning. The Endowment stands ready to assist teachers, scholars, and educational leaders who share this conviction and who are committed to taking the steps necessary to assure higher standards of teacher performance and student achievement.

To study the humanities is to contemplate both change and continuity in human civilization from ancient times to the modern era. It is to cultivate a disciplined way of studying, of ordering one's ideas and expressing them with clarity. The Endowment's work is thus based on two premises: that the humanities are a body of ideas and texts of lasting significance, and that study of the humanities disciplines is a way of cultivating individual knowledge within a context of enduring thought.

The guidelines for the grant programs described in this brochure are unequivocal about the goals of humanities education, but they are flexible about the means of achieving those goals. They recognize that success depends on the vision, determination, and skill of educational leaders, teachers, and scholars.

Those familiar with last year's edition of this brochure will note some revisions. They will also find two special initiatives of particular interest: Understanding America and Understanding Other Nations. In connection with the first initiative, the division encourages proposals that will rekindle an appreciation of the principles, events, and literary traditions that have contributed to our nation's cultural heritage. In keeping with the second initiative, the division solicits proposals that address the nation's critical need to promote the study of foreign languages and, through them, foreign cultures. Meanwhile, of course, the division continues to welcome a variety of other proposals to strengthen the quality and raise the standards of humanities instruction in our nation's schools, colleges, and universities. Applicants interested in lists of recently funded projects are encouraged to request them from any of the division's programs.

We encourage you to discuss with us your ideas for promising programs.

Pamela Glenn Menke Director Division of Education Programs

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# The Division of Education Programs

#### **General Statement**

One of the Endowment's congressional mandates is "to initiate and support...programs to strengthen...the teaching potential of the United States in the humanities...." Although this mandate is an important expression of the nation's commitment to the health of the humanities, it is not meant to imply that the work of the Endowment represents more than a small part of the national effort to preserve, enlarge, and transmit knowledge in the humanities. Endowment support is usually restricted to projects that are exemplary, efficient in their use of human and material resources, and of demonstrable importance to the nation.

The Endowment's Division of Education Programs makes grants to elementary and secondary schools, two-year and four-year colleges, universities, academic and professional associations, and other educational institutions. As with all Endowment-supported activities, such grants are limited to projects that concentrate on the content and disciplines of the humanities. This concentration distinguishes the Endowment's interest in education from that of other foundations or agencies that focus on such areas as pedagogical theory, research in educational methods, tests and measurements, cognitive psychology, or student assistance.

#### **Definition of the Humanities**

In the act that established the National Endowment for the Humanities, the term humanities includes, but is not limited to, the study of the following disciplines: history; philosophy; languages; linguistics; literature; archaeology; jurisprudence; the history, criticism, and theory of the arts; ethics; comparative religion; and those aspects of the social sciences that employ historical or philosophical approaches.

The Endowment sometimes supports projects in humanities disciplines that are not explicitly enumerated in the original legislation—disciplines such as the history of science and cultural anthropology. Proposals that concentrate on the practice or performance of the arts, however, should be addressed to the National Endowment for the Arts.

## **Application Procedure**

After reading these guidelines, a prospective applicant should draft a twoor three-page description of the project for which the institution wishes to seek support. This description should be sent to the program officer for the program that seems most appropriate. If the project's place within the division's categories of support is unclear, the applicant should send the description to the director of the Division of Education Programs, who will refer it to the appropriate program officer. So that staff members have sufficient time to give the project thorough attention, this correspondence should begin at least two or three months prior to the formal application deadline. Applicants should not attempt to prepare a full proposal with reference only to the general guidelines provided in this brochure.

Upon receipt of the short description, the Endowment staff will assess the eligibility and competitiveness of the project and will call or write the applicant about the proposal. If the project is eligible, the Endowment staff member will send application forms and instructions and will encourage the applicant to submit a draft of the proposal for further informal comment. After this additional consultation with the staff, the applicant should prepare a formal application using the appropriate forms.

Receipt of the application will be acknowledged by postcard within two weeks after the application deadline. Applicants who do not receive such an acknowledgment should call or write the Endowment as soon as possible. The review of formal applications requires approximately six months. Applicants are notified by letter once a decision has been reached.

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# I. Central Disciplines in Undergraduate Education

Grants under this program assist colleges and universities in their efforts to establish or sustain the central role of the humanities in undergraduate education. Endowment funds may be used to augment an institution's commitment to the humanities, to improve the quality of the material studied, and to strengthen students' understanding of the substance and methods of the disciplines of the humanities. The Endowment is especially interested in activities that promise to bring about long-term institutional improvements in the effectiveness with which the humanities are taught—whether in a particular field or program or as part of an institution's general education requirements.

In this program, Endowment funds may be requested to support a wide variety of costs—for example, faculty development activities (including seminars, workshops, sabbaticals, and summer stipends), course revisions, library acquisitions, visiting scholars, consultants, and travel—provided that these costs are part of a cogent and efficient plan to make teaching and learning in the humanities more effective.

An application for funding should be supported by a clear intellectual justification of the proposed project, consistent with a given institution's conception of the proper place of the humanities within its educational mission. An application should also explain why the proposed activities—such as those leading to course and faculty development—fall outside the routine responsibility of faculty members and why these activities cannot be supported in full by the institution itself.

Although skills such as reading, writing, speaking, and critical thinking are essential for the study of the humanities, Endowment support is usually not provided for courses that deal primarily with the development of those skills. Nor is it available for projects focusing primarily on pedagogical methods or educational technology. Exceptions may sometimes be made for projects involving foreign languages, logic, or bibliographic instruction. Applicants should consult with NEH staff when considering such projects.

## A. Improving Introductory Courses

Grants in this category help institutions make lower-division courses in the humanities more effective, either as part of a general or professional education program or as part of a major. Support is available for the development and improvement of courses that require students to study significant works in the humanities, write a substantial number of critical papers, or master the rudiments of one or more of the humanities disciplines. Proposed projects should be designed to ensure that the most qualified faculty members teach introductory courses and that the evaluation of student achievement is thorough. Applicants may also propose activities that will foster greater cooperation between libraries and humanities departments. Applications should demonstrate that the proposed activities will prepare students to use library resources more effectively for the study of the humanities. Normally, the Endowment's contribution for grants in this category will

not exceed 70 percent of total project costs. Applicants are encouraged to consider requesting federal matching funds (described on page 31) for part of the cost of their projects.

#### Example:

A large midwestern university currently offers a U.S. history course that many students choose to satisfy a general education requirement. This course has traditionally been taught by teaching assistants or postdoctoral fellows. The regular history faculty have decided to take over the teaching of the course and to restructure it around primary sources. NEH funds will permit released time for course planning and a summer workshop for faculty development in the area of social history. In addition, an outstanding scholar on the U.S. Constitution will be invited to campus during the academic year to speak to classes and to give a public lecture highlighting the bicentennial of the Constitution.

#### Example:

A community college with a largely vocational curriculum has recently increased the number of humanities courses required for the associate's degree. Students are now required to take courses in history, literature, and philosophy and to write a series of critical papers. In addition, the faculty has decided to revise the literature and philosophy courses in order to concentrate on primary texts in their entirety and to redesign the history course along equally rigorous lines. The institution seeks support to bring prominent scholars to the campus to work with faculty members on the design of these courses and to conduct summer workshops on the major texts and ideas to be explored in the courses. Released time and stipends for the summer workshops are requested to support the faculty members involved in the project.

## B. Promoting Excellence in a Field

Grants in this category are designed to help individual departments and programs within the humanities in their efforts to foster greater depth in particular fields of study. A department or program must first demonstrate that it has recently undertaken serious and promising efforts to strengthen teaching in its discipline or field. Support may then be requested for any activity that promises to enlarge the impact of previous efforts: to encourage faculty members to become more conversant with the texts, scholarship, and methodologies of their fields; to make courses more rigorous and programs or majors more coherent; to increase the teaching effectiveness of faculty and graduate students; and to facilitate faculty participation in professional activities.

Normally the Endowment's contribution for a proposal in this category will not exceed 70 percent of total project costs. Applicants are encouraged to consider requesting federal matching funds (described on page 31) for part of the cost of their projects.

#### Example:

A middle-sized private college has decided to expand its area studies program. It requests support for a series of activities to enhance the teaching of languages and area studies. Among other things, the college wishes to establish several centers in Europe where its faculty and students may engage in intensive language study in the context of the culture defined by a given language. Faculty who have spent time at these centers will integrate foreign language materials into their on-campus courses, giving students the opportunity to study other cultures in a variety of departments. A series of summer faculty seminars, devoted to important texts in international studies and in East Asian studies, will provide additional opportunities for faculty development.

#### Example:

A public liberal arts college whose faculty have heavy teaching loads had experienced a decline of student interest in the study of literature. Reductions in the size of the English department faculty had forced many faculty members to teach outside their own areas of expertise. Attempting to generate more student interest, the department had begun to emphasize contemporary literature and special topics in its courses, but this practice had led to an even greater decline in the number of students enrolling in advanced-level courses. As a result, the English faculty revised the major, focusing on a sequence of courses about important literary works of the medieval, Renaissance, Enlightenment, and Romantic periods. Students in these courses now read works in their entirety and write a substantial number of critical papers. In addition to satisfying requirements for the major, these courses can be taken to satisfy general education requirements in the humanities. Faculty members have used sabbatical leaves and summers in the past three years to increase their knowledge of the primary and secondary materials related to the new offerings. The results appear to be successful: English majors have become demonstrably better prepared, more students are choosing to major in English, course requirements have become more stringent, faculty members have improved their teaching, and enrollments have increased. The department now asks for a grant to establish a stronger sabbatical program for department members and to sponsor a series of lectures by distinguished speakers. The proposal includes a description of the institution's plan to continue these activities beyond the grant period.

## C. Fostering Coherence Throughout an Institution

Grants in this category are designed to further the work of institutions that have made a commitment to strengthening the fields of the humanities and to securing for them a central place in undergraduate education. These grants are intended both for liberal arts institutions with humanities curricula that account for a large part of the students' course work and for units of multipurpose institutions in which humanities curricula, because they account for a small portion of the students' course work, are the

primary means of introducing both the substance of the humanities and

the larger objectives of general education.

An institution applying for support in this category must already have developed, with the participation of senior administrative officers, a comprehensive plan for humanities education. Applicants should first indicate the steps their institution has taken to strengthen its undergraduate programs in the humanities. For example, an institution might cite its recent efforts to encourage the study of history, literature, and foreign languages; to insist on a greater amount of expository writing by all students; and to ensure that all humanities course syllabi are rigorous and are rooted in good scholarship.

A proposal should provide the intellectual rationale for the institution's requirements in the humanities and explain how the proposed activities would help the institution achieve its larger goals. A statistical profile of the institution should be appended to the proposal, describing recent patterns in enrollment, course offerings, and faculty-student ratios. Where appropriate, the proposal should also indicate faculty responsibilities within the institution's general education program, for both humanities and

nonhumanities disciplines.

The institution's commitment should be reflected in substantial cost sharing; only in exceptional cases will the Endowment's contribution exceed 50 percent. Applicants are usually expected to seek support for part of their projects through federal matching funds.

Example:

A public university with a reputation for excellence in its engineering and other professional programs has made a commitment to bring its humanities departments to the same level of excellence. To accomplish this goal, it has instituted a foreign language requirement through the intermediate level; created a new major in comparative literature and foreign languages; developed a series of writing-intensive, discipline-based, freshman seminars to be taught by experienced faculty members; and put into place a general education program that includes a sequence of core courses. Endowment funds are used to support semester visits by outstanding scholars in the humanities who teach classes in the new major and in the core curriculum, conduct faculty workshops that focus on texts to be taught in these areas, and serve on the core curriculum committee. Grant funds also provide initial support for new tenure-track positions in ancient history and philosophy.

Example:

A small liberal arts college has developed a new set of graduation requirements that includes a required, year-long freshman seminar emphasizing a selected number of major literary texts, and a two-semester Western civilization sequence for sophomores. The college also hopes to develop and require a senior seminar in philosophy, but at present it relies on adjunct professors for many of its offerings in that discipline. Although the college's commitment to the new graduation requirements is strong, it has no formal sabbatical program to permit the necessary faculty development. The Endowment provides initial, partial support for a sabbatical

program and also for a tenure-track position in philosophy, both of which the college has agreed to sustain after the funding period. In addition, the Endowment supports a series of consulting visits by distinguished scholars who conduct workshops for faculty who teach the courses now required for graduation.

#### D. Planning Grants

Modest support for planning is available in each of the three categories of this program. Planning grants may be requested to cover the costs of consultants or other expenses related to the early stages of projects. Planning grants may not be used to support the writing of proposals for further Endowment support; they are intended to support projects that have intrinsic value independent of any subsequent requests for funding. A proposal for a planning grant must be submitted within one of the categories of the Central Disciplines Program at a regular postmark deadline. The same criteria for review apply to proposals for planning grants as to those for other grants within the Central Disciplines Program.

#### Example:

A history faculty at a large public university requests support for a consultant in the Promoting Excellence in a Field category to advise them about how best to reshape their curriculum in an effort to make it more comprehensive.

#### Example:

A college seeks support in the Fostering Coherence Throughout an Institution category for released time for a faculty committee engaged in revising the college's general education program. The committee will assess which departments in the college require new faculty positions to support the program, and it will draft the general education proposal upon which the college's faculty will vote during the subsequent academic term.

# Questions for Review of Applications (in all three categories of the Central Disciplines in Undergraduate Education Program)

- (1) Is the proposal conceptually sound?
- (2) In what way will the project lead students to study significant primary texts in the humanities, learn to analyze those texts, and write more effective critical papers? Will the project lead to a greater number of experienced faculty teaching introductory courses?
- (3) Is the project director a faculty member or administrator whose expertise is in one of the fields of the humanities?
- (4) How precisely does the proposal define the purpose of the faculty development activities (such as released time, summer stipends, sabbatical leaves, or travel to professional meetings) for which it seeks support? In what ways do these activities fall outside the realm of normal faculty and institutional responsibilities?

- (5) How cost effective is the project? Is the budget appropriate for the scope of the proposed activities? How persuasive is the evidence that the institution will sustain the proposed program after the NEH grant ends?
- (6) How will the results of the project be evaluated? What use will be made of the results of the evaluation?
- (7) What steps is the institution or department taking to ensure that substantial attention is given to written and oral expression in all of its courses? Will the institution require teachers to read and comment extensively on students' written work?
- (8) How has the institution already improved the quality and significance of the material that its students are expected to study? If the proposal is for course development, what kind of evidence does it provide—such as syllabi or tentative reading lists—that the new project will result in further improvements?
- (9) Does the proposal provide evidence—such as reports from a curriculum committee, votes of the faculty governing body, or accounts of administrative actions—that the institution has developed a coherent and feasible plan to strengthen instruction in the humanities? If appropriate, has the institution outlined the further steps necessary for approval by the faculty, the state legislature, or the board of trustees?
- (10) How has the institution addressed such frequently encountered student problems as present-mindedness, narrow vocationalism, and limited cultural perspective? In what ways will the project enable it to do so?
- (11) Does the institution have a system for rewarding excellence in teaching? How is teaching effectiveness reflected in promotion and tenure policies and in committee assignments? What financial support does the institution provide for faculty development?
- (12) Do the institution's grading practices demonstrate a commitment to high standards?

# II. Humanities Instruction in Elementary and Secondary Schools

Grants under this program support projects designed to increase the effectiveness with which the humanities are taught in our nation's elementary, middle, and secondary schools. The purpose of the program is to strengthen instruction principally through teacher training and in-service activities. Applicants may be individual schools, school systems, colleges, universities, museums, libraries, or groups of institutions working in collaboration. A proposal is expected to demonstrate a commitment to increasing the teachers' knowledge in the fields of the humanities and to strengthening the intellectual capabilities imparted by effective study of the numanities.

#### A. Institutes for Teachers and Administrators

Institutes for teachers and administrators are intended to provide intensive residential study and appropriate follow-up activities for groups of humanities teachers, administrators, or combinations of the two. Generally the size of an institute does not exceed forty-five participants. Institutes focus on important texts and ideas in the humanities and on the most effective ways of teaching them. They provide a rigorous four-week program of high-level intellectual activity that includes expository writing, study of primary sources, and exposure to superior scholarship. The subject of an institute should relate either to the disciplines and topics most commonly taught in the schools or to disciplines and topics related to the responsibilities of teachers in a particular region or setting. Most institutes are conducted by colleges and universities, but large school systems are also eligible to apply. The leadership of an institute should be in the hands of recognized scholars in the field, working in tandem with outstanding teachers and administrators familiar with the settings in which participants work. Both the schools represented and the institution hosting the institute should agree to implement the plans developed by the teachers during the institute. An application to conduct an institute should describe in detail the plan for selecting participants, the intellectual context and content of the project, and the degree to which the subject is integral to the curriculum in the schools that will benefit from the chosen institute.

Schools and school systems should be asked to endorse the project. Schools from which participants are finally selected are expected to contribute to the costs of the institute (e.g., for one institute, schools may be expected to make a \$200 cash contribution to the sponsoring institution for each participating teacher). Generally, the Endowment's share of the total costs of an institute will not exceed 80 percent.

Stipends, travel expenses, and room and board for participants are among the costs that are eligible for support. Institutions applying to conduct institutes are encouraged to consider seeking federal matching support (described on page 31) for part of their projects.

#### Example:

In an effort to reinvigorate the teaching of Spanish in the schools, university scholars and master teachers from area high schools conduct a four-week summer institute for thirty teachers of Spanish from a five-state area. The institute includes history lectures and small-group literature discussions to be conducted in Spanish. The participants write a number of short essays in Spanish. Native speakers associated with the university work closely with the participants on their pronunciation and writing. The institute includes discussion of ways to improve instruction in Spanish language, literature, and history in the schools. During the academic year following the institute, the institute's leaders visit each participant's class at least three times.

#### Example:

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Twenty-five high school principals from a five-state area spend three weeks on a university campus exploring issues involving the individual and society. Under the guidance of university faculty and master teachers, the principals read texts by authors ranging from Plato and Aristotle to Machiavelli and John Stuart Mill. They attend lectures, participate in discussion groups about the texts they have read, and formulate plans to improve the teaching of these and other humanities texts in their schools. These plans are reviewed by university faculty and are then revised in subsequent meetings after the participants have returned to their home institutions. During the following year, the principals meet with their humanities faculty to discuss ways of incorporating their plans into the curriculum. As part of the follow-up activities, the principals meet at the National Association of Secondary School Principals' convention to conduct a workshop on "Improving the Quality of Humanities Instruction in the Schools: Teachers and Administrators Working Together."

#### Questions for Review of Applications

- (1) Is the application conceptually sound?
- (2) Is the focus of the project clearly on history, literature, foreign languages, or another humanities discipline?
- (3) How rigorous is the academic program? How well planned is the schedule of activities? How comprehensive is the bibliography?
- (4) To what degree is the subject to be studied during the institute an integral part of the curriculum in the schools in which the participants teach?
- (5) To what extent have teachers and principals been involved in planning the institute?
- (6) Do the proposed leaders of the institute demonstrate expertise in the subject? Do the master teachers have a record of effectiveness in teaching the humanities?
- (7) Does the proposed institute provide the participant with ample time for small group discussion?

- (8) How well do the plans for selecting participants serve the purpose of the institute?
- (9) How effectively will the proposed activities contribute to the participants' knowledge of the subject and their ability to teach it?
- (10) How demanding are the activities required of the participants following their return to their schools?
- (11) Is the proposed evaluation plan for the institute appropriate? What use does it make of experts in the humanities disciplines? How will the results of the evaluation be used?
- (12) Is there evidence that the participants' institutions will contribute to the costs of the project?
- (13) Are the project's activities accurately reflected in its proposed budget? How cost effective is the project?

#### **B.** Collaborative Projects

This grant category is designed to help schools and school systems establish relationships with neighboring colleges or universities that will lead to improvements in the teaching of the humanities at the elementary and secondary levels. The Endowment's premise is that inter-institutional collaboration is more difficult to initiate than to sustain; support from the NEH is thus predicated on a commitment by the institutions to continue the collaboration after Endowment funding ends. During the course of their collaboration, schools and colleges are expected to develop activities that will contribute to the participants' knowledge of the subjects they teach and to their ability to teach them. Some activities should focus on expository writing and on the study of primary sources.

A collaborative project may involve schools, school systems, colleges, and universities (and perhaps libraries, museums, and other cultural institutions) within a geographical region compact enough to permit frequent interaction among the participants. One of the institutions involved in the project should be designated as the applicant organization with responsibility for administering the project. Collaborative projects usually occur over a period of three years, with Endowment support normally limited to 60 percent of total project costs. Applicants are encouraged to consider requesting federal matching support (described on page 31) for part of the cost of their projects.

#### Example:

Scholars from a public university and teachers, principals, and the superintendent from a large neighboring school district develop a joint program to improve the schools' secondary literature and history courses. With funding from the school system, the university, a community foundation, and the Endowment, history and English faculty from the university work with high school teachers to design a three-year project for all history and literature teachers in the school system. During the summers, teachers

attend an institute on the reform impulse in American society and study complementary themes in American fiction from the nineteenth century to the present. The format incorporates practice in expository writing for the participants. During the school year, the teachers and scholars meet twice a month to pursue individual study, and members of the university faculty give guest lectures as a regular part of the schools' instructional program. The institute's subject matter is incorporated into the required courses in American history and literature. The results of the project are disseminated throughout the state by means of professional journals and conferences. At the same time, the school district and the university commit themselves to continue the program for at least three years after NEH support ends.

#### Example:

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Teachers and administrators from a large school district and a consortium of colleges and universities in the region plan and conduct a three-year project to provide high school literature and social studies teachers with training in the history and culture of the ancient world. The project focuses on the literature, art, and intellectual history of the period from Homer to Augustine. The program includes expository writing and the study of significant documents. The school district's Latin teachers also participate and study selected literature in Latin. The hundred participants (teams of four from twenty-five selected schools) engage in an intensive summer institute. A lecture series each summer is given by two classics scholars from the consortium and a curator of ancient art at a local museum. During the school year, this lecture series is modified and presented to the students of the school district. In addition, the participants incorporate their new knowledge into an expanded curriculum on the ancient world. The expanded curriculum is disseminated in the twenty-five schools through staff development programs led by the institute's participants. The school district agrees to increase the amount of instruction in Latin available to the district's students.

#### Questions for Review of Applications

- (1) Is the application conceptually sound?
- (2) Is the focus of the project clearly on history, literature, foreign languages, or another humanities discipline?
- (3) How well does the project contribute to the academic rigor of the regular curriculum, in contrast to being an additional option within or an enrichment of the regular curriculum?
- (4) How deeply are classroom teachers and school leaders involved in the development and implementation of the proposed project?
- (5) Do the proposed leaders of the institute demonstrate expertise in the subject? Do the master teachers have a record of effectiveness in teaching the humanities?

- (6) Does the proposed collaborative project provide the participants with ample time for small-group discussion?
- (7) How effectively will the proposed activities contribute to the participants' knowledge of the subject and their ability to teach it?
- (8) How will the follow-up activities sustain intellectual and pedagogical exchange among college and school personnel?
- (9) What evidence does the application give that the new relationships between schools and colleges are likely to continue after project funding ends?
- (10) How well do the plans for selecting participants serve the purposes of the project?
- (11) Does the proposal provide an adequate dissemination plan?
- (12) Are project activities in consonance with the proposed budget? How cost effective is the project?
- (13) How will the success of the project be determined? What use will be made of the results of the evaluation?

#### C. Planning Grants

Occasionally, planning grants will be awarded for the early stages of work in developing collaborative projects. Funds in modest amounts may be requested to support planning meetings, consultant services, and other activities. Funds may not be requested for the development of subsequent grant proposals; planning grants support only activities that have intrinsic value independent of any subsequent requests for Endowment support.

# D. Conferences and Meetings

Conference grants are available for institutions that wish to bring together precollegiate and collegiate faculty to discuss important humanities topics and issues and to explore ways of improving humanities instruction in the schools. Conference proposals must reflect the highest standards of scholarship; they must address specific instructional needs; and they must include a far-reaching dissemination plan. Special consideration will be given to applications that demonstrate how such conferences will strengthen and improve existing humanities projects.

#### E. Independent Study in the Humanities

The Endowment has awarded a grant to the Council for Basic Education to support a program of summer fellowships for high school teachers with at least five years of teaching experience. The intent of this program is to provide an opportunity for teachers to improve their knowledge of the

subjects they teach. Fellowships of \$3,000 are available for experienced teachers who wish to spend two months of independent study in one of the disciplines of the humanities. For information about this program, write to one of the following addresses:

Independent Study in the Humanities Council for Basic Education 725 l5th Street, N.W. Washington, D.C. 20005

or

Independent Study in the Humanities CN6331 Princeton, New Jersey 08541

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# III. Exemplary Projects in Undergraduate and Graduate Education

Grants under this program support colleges, universities, cultural institutions, and professional organizations in their efforts to strengthen the knowledge and thus the teaching of faculty in the humanities. Support is available under three broad headings: institutes, consortial projects, and other initiatives. These categories are not intended to be thought of as mutually exclusive; they are designed to foster a range of activities that includes but is by no means limited to institutes, conferences, and workshops. Among other things, they are designed to encourage institutions or organizations in collaborative efforts that promise to bring about significant and broadly applicable improvements in the teaching of the humanities.

## A. Institutes for College and University Faculty

Institutes for college and university faculty are designed to bring postsecondary teachers together for several weeks to engage in intensive study of texts, periods, ideas, and issues central to undergraduate and graduate education in the humanities. By providing them with opportunities to study under recognized scholars and collaborate with colleagues from other institutions, such institutes encourage faculty members to approach their teaching with fresh perspectives, new resources, and a deeper knowledge of the most significant scholarship in a field of the humanities.

Institutes may be proposed by colleges, universities, cultural institutions, or professional associations. They must be conducted at institutions with libraries and other facilities adequate for advanced work and collegial exchange in the subject under study. Institutes may include a variety of activities, such as lectures, workshops, and seminars. They may also include the preparation of annotated bibliographies and the development of teaching materials. Although most institutes are focused on the texts, periods, ideas, and issues central to undergraduate education in the humanities, they may also focus on subjects and activities that promise to improve graduate education or strengthen advanced research skills. The institute's staff should be composed of scholars who are noted for both their research and their teaching. The core staff may be drawn from several institutions and may be supplemented by guest lecturers.

Institutes are usually held in the summer for periods of from four to eight weeks, but they may also be conducted for more extended periods during the academic year. Institute participation is limited to full-time faculty members at universities and two- or four-year colleges, and their institutions are expected to make a cash contribution toward the cost of their participation, the exact sum depending on the length of the institute. Participants receive stipends that vary according to the length of the institute. These stipends are intended to cover the costs of travel, room, and board. The number of participants in a given institute is determined by the sponsoring institution; it normally ranges between twenty and thirty. Participants are selected by the staff of the institute. The cost of an institute will depend on a number of variables, but potential applicants should note

that a six-week institute for twenty-five college and university faculty will not normally receive more than \$140,000 in Endowment support.

#### Example:

Because of the significance of *The Canterbury Tales* for study of the culture and literature of the Middle Ages, leading Chaucer scholars from five universities collaborate to offer a six-week institute on this fourteenth-century masterwork. The institute comprises two related activities: morning sessions in which *The Canterbury Tales* are studied in their entirety, and afternoon lectures that focus on aspects of the classical and medieval backgrounds pertinent to the work. The institute is intended for thirty undergraduate teachers who are not Chaucer specialists but whose teaching would benefit from intensive study of Chaucer's writings in the light of the best recent scholarship in the field of medieval studies.

#### Example:

Several scholars whose work has shed new light on Afro-American religious history offer an institute that would enable those who teach religion and religious history to have opportunities for extended study of new approaches to the subject. The forty faculty participants who complete the institute will be able to revise their courses to reflect recent scholarship. Some will add new material on Afro-American religious history to existing survey courses in religion and in American history. Others will devise seminars on Afro-American religion and culture for advanced students of history and religion.

#### **B.** Consortial Projects

This category is designed to encourage collaborative efforts to enhance the quality of humanities education on more than one campus. Such collaboration should focus on issues of substance in the humanities and should draw on the most significant scholarship in a given field to strengthen undergraduate or graduate instruction. Projects may be designed to enhance the inter-institutional coherence of humanities curricula, extend the range and accessibility of programs and resources, or provide for inter-institutional faculty development activities. The normal application procedure is for one institution or system to be designated as the prospective grantee and to administer the grant on behalf of all the participating institutions.

#### Example:

The academic vice presidents of a ten-campus state university system are concerned about the level of proficiency their students acquire in their study of foreign languages and cultures. In concert with the central administration of the university system, the vice presidents apply for and receive Endowment support to create a systemwide Center for the Teaching of Foreign Languages and Cultures. The center sponsors an inter-institutional program for faculty development, including intensive summer study and a faculty lecture series, to reinforce the teaching of foreign languages and texts. The center also brings to several of the campuses visiting scholars

selected by individual departments. These scholars assist in evaluating curricula and in developing strategies for the assessment of competency. The vice presidents pool their resources to extend the center's program to students, who will be offered opportunities for intensive summer study.

#### Example:

A museum possesses an extraordinary collection of nineteenth-century French art. In a two-part project, the museum first organizes a conference and workshop for faculty in history, art history, and French at colleges and universities in its vicinity. Then, in the second phase, faculty capitalize on the museum's collections to enhance their teaching of those courses that deal with nineteenth-century France and its art.

#### C. Other Initiatives

Under this heading, the Endowment supports a variety of activities that promise to increase the effectiveness with which the humanities are taught at the undergraduate and graduate levels. Among the kinds of projects that are eligible for support are conferences, workshops, and visiting scholar programs. The Endowment especially encourages proposals for projects designed to improve the preparation of graduate students to teach courses in the humanities at both the secondary and undergraduate levels. The Endowment also welcomes proposals from professional associations for projects that will clarify and strengthen the role of particular disciplines in undergraduate and graduate education. Applicants must demonstrate that available personnel and institutional resources are appropriate to the goals of the proposed project and that the project has strong potential for extension to a broad range of institutional settings.

In exceptional circumstances, the Endowment will provide partial support for the development of teaching materials. Such materials must reflect the highest standards of recent scholarship and must address a widely recognized need. The Endowment will not support the writing or revision of textbooks or the creation of materials that have the potential for commercial production and distribution.

#### Example:

At a graduate institution that historically has been quite successful at training young scholars for careers in undergraduate teaching, English faculty are concerned that their present graduate students are frequently handicapped by insufficient teaching experience when they enter the job market. The graduate institution therefore arranges an exchange program with several small colleges. Under this program, graduate students teach for a year under the tutelage of a senior faculty member at one of the colleges. Meanwhile, regular faculty members from the colleges spend a year at the graduate institution doing research, teaching one course, and participating in a postdoctoral seminar with the graduate faculty. The Endowment provides support for administrative costs, faculty released time, travel, and other expenses associated with the first two years of the program.

#### Example:

Several historians who believe that excessive specialization has fragmented the teaching of American history plan a conference that will enable senior faculty from around the country to reconsider undergraduate courses and curricula in American history. Focusing on texts and topics that illustrate the pluralism of American society, the sixty participants in the conference consider strategies to bring greater coherence to the teaching of American history.

# Questions for Review of Applications (in all three categories of the Exemplary Projects in Undergraduate and Graduate Education Program)

- (1) In what respects is the project intellectually and educationally significant?
- (2) What evidence does the application provide of the intellectual quality of the proposed activities? Does the project incorporate the results of the best scholarship in the field?
- (3) How convincingly does the proposal justify the content and method it seeks to advance?
- (4) How cost effective will the project be?
- (5) What are the qualifications and experience of the staff in relation to the project's goals?
- (6) How persuasively is the case made for the proposed activities in contrast to other possibilities? For example, is an institute called for, or does the subject lend itself more appropriately to the publication of a course guide?
- (7) How thoroughly has the project been planned? If the applicant has received grants for preparatory work, how has this work been evaluated? Has it been found successful?
- (8) How valuable are the proposed activities likely to be to those for whom they were designed?
- (9) How will the results of the project be apparent in other institutions? Does the applicant provide a convincing plan to share the results of the proposed activities with other appropriate institutions and organizations?
- (10) If a consortial project is proposed, does the application provide evidence of commitment from all participating institutions?
- (11) If teaching materials are involved, does the applicant provide evidence that there is little or no potential for commercial production and distribution of the materials?
- (12) How will the effects of the project be evaluated? How will the results of the evaluation be used?

# IV. Humanities Programs for Nontraditional Learners

Grants under this program assist institutions interested in making education in the humanities more accessible to adults who are not reached by the traditional structures and programs of postsecondary education. The program supports projects that will improve the quality of instruction and the content and coherence of the humanities curricula in nontraditional learners programs. For the purposes of this grant category, nontraditional learners are defined as adults who pursue courses and other educational opportunities through evening or weekend offerings, assisted independent study, and other programs of adult or continuing education.

Applications may originate from colleges, universities, libraries, museums, or other cultural institutions. They may be directed to curricular revision, to the improvement of instructional programs on a single campus, to collaborative efforts among institutions, or to the preparation of materials for use by many institutions. Although priority will normally be given to programs or courses for credit, proposals for noncredit courses are also eligible. The projects that make the most persuasive case for Endowment support are those that provide to nontraditional students a curriculum and a level of instruction equal in quality and rigor to that which can be found in traditional programs.

Applicants may request as much as \$150,000 for projects of up to three years in length. The Endowment's contribution will normally not exceed 75 percent of total project costs. A grant may cover a variety of costs, among them consultants, workshops, course materials, bibliographies and other teaching materials, and released time for faculty development. All project costs should be related to an effective plan to improve the quality of the humanities instruction provided for nontraditional learners. Applicants are encouraged to consider requesting federal matching funds (described on page 31) for part of the cost of their projects.

#### Example:

The continuing education division of a liberal arts college recognizes that its humanities offerings are few in number and limited in variety. Students pursuing a degree in the division have far less choice available to them than students in the traditional college programs. The division receives support to review the current course offerings, plan a coherent curriculum, and develop new courses.

#### Example:

A public university in a western state in which low population density precludes the establishment of branch campuses develops a program of humanities courses to be delivered by a combination of self-paced learning, television coursework, and teleconferences. Local libraries serve as the focus of operation. The Endowment supports released time for faculty members to locate and select existing instructional materials and to develop additional materials for the program. Endowment funds also provide a modest amount for library acquisitions.

#### **Questions for Review of Applications**

- (1) Is the project intellectually substantial and thoroughly grounded in the scholarship of the humanities?
- (2) How convincing is the evidence of need for these activities or materials in programs for nontraditional learners?
- (3) To what extent does the proposal emphasize intellectual rigor as a proper expectation, rather than focusing only on broader dissemination? Does the proposal provide evidence that the planned activities will bring to nontraditional learners programs an institution's best available faculty?
- (4) Does the application demonstrate that the strengthening of the humanities content of the proposed project is of more importance than the technical innovation involved?
- (5) What evidence of experience and prior success in programs for non-traditional learners does the applicant provide? Has the applicant reviewed the experience of other institutions in developing similar programs?
- (6) If the proposal is for course development, what evidence (such as syllabi and tentative reading lists) does the applicant provide of the value of the new courses for the humanities curriculum? In what way will the new courses become part of a coherent plan for humanities education?
- (7) If the application concentrates on education in the humanities in a single institution, what guarantees does the applicant offer for continuing support of the proposed activities after the grant ends?
- (8) How cost effective is the project? Is the budget appropriate for the scope of the proposed activities?
- (9) How will the effects of the project be evaluated? How will the results of the evaluation be used?

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# V. Special Initiatives

# A. Understanding America and Understanding Other Nations

There is evidence that despite the resurgence of interest in basic education, many Americans still know little about their own heritage and about the languages and cultures of other nations. In an effort to reinvigorate the teaching and learning of American history and culture and to encourage the restoration of foreign language literacy in America, the Endowment has recently announced two initiatives: *Understanding America* and *Understanding Other Nations*.

Through the initiative on *Understanding America*, the Endowment is seeking to encourage proposals that will help Americans recapture for themselves and their posterity an understanding of the history and culture of this country—the principles that fashioned it, the events that shaped it, the people who built it, and the writers and other artists who have reflected on it.

The emphasis of the *Understanding Other Nations* initiative is on foreign language, as a traditional entry point into the study of foreign cultures. Through the study of a foreign language we can begin to understand the literary, philosophical, and historical traditions that distinguish one nation from another. Experience has shown, moreover, that knowledge of a foreign language usually opens doors to many nations, not just one.

Proposals related to these two initiatives will be welcome in any of the grant categories of the Division of Education Programs. In connection with the *Understanding America* initiative, for example, the division will be receptive to a variety of applications, among them proposals to

- develop collaboration among colleges, universities, and local schools in efforts to achieve greater coherence in American history and literature offerings, from the lowest grades through graduate school;
- assist schools and school systems that wish to strengthen the content and
  quality of their American history curricula so that history is the central
  component of course offerings rather than an element subsumed in more
  diffuse social studies courses;
- restructure course offerings in schools of education, and in undergraduate and graduate programs, to equip our future teachers with the breadth of knowledge necessary to teach their students the full sweep of American thought, literature, and history; and
- integrate the best of recent scholarship on particular groups, on immigrants, on minorities, and on women into the more traditional offerings of American history, thus emphasizing the diversity as well as the unity of the American experience.

In support of the *Understanding Other Nations* initiative, the division encourages proposals requesting support for such things as

• institutes for elementary and secondary school teachers and college and university faculty in foreign language and area studies;

- the establishment of consortia of colleges and secondary schools to work toward coherent language programs on a regional basis;
- the development of programs that offer language instruction and area studies to adult learners whose educational needs cannot be met through the traditional structures of higher education; and
- the establishment of study centers, both in this country and abroad, to provide intensive work in the language and culture of other nations.

# B. Improving the Preparation of Teachers in the Humanities

The Endowment supports efforts to improve the preparation of teachers of the humanities in elementary and secondary schools. This initiative goes beyond the Endowment's programs for teachers who are already established in their careers and seeks to increase the effectiveness with which the humanities are taught by beginning teachers. The initiative is grounded in the Endowment's conviction that a beginning teacher should possess a sound general education and a solid understanding of the major ideas, texts, topics, and issues that comprise the academic disciplines from which the school curriculum is derived. It is a given that the teacher must be effective in working with young people. But the teacher must also master the subject content of a discipline of the humanities as well as the pedagogical methods necessary for imparting knowledge and skills to students.

A wide range of activities may be proposed. To be successful, an applicant must demonstrate that the proposed project will enable new and prospective teachers both to deepen their knowledge of the humanities and to acquire knowledge and skills that will lead to more effective performance in the classroom. Where appropriate, an applicant should detail the ways in which the project will bring together humanities scholars, teacher educators, experienced schoolteachers, and school administrators in truly collaborative and sustained activities.

Each application should document the support of the appropriate state education agency. Such documentation should address both the goals of the project and the willingness of that body to help attain those goals. Among other things, prospective teachers who successfully participate in the project and who satisfy all of the institution's requirements should be eligible for certification.

In this initiative, Endowment funds may support a variety of costs, provided that such costs are part of an efficient, realistic plan requiring high standards of intellectual attainment and professional performance. This initiative is not intended to provide basic or compensatory support for ongoing programs that may have been adversely affected by recent state and local budget decisions.

Applicants interested in this special initiative should call or write the director of the Division of Education Programs.

#### Example:

Four small colleges joined in a consortium had produced large numbers of new teachers before the state education department required additional methods courses that the colleges were unable to offer. The consortium now proposes to develop a model undergraduate curriculum in the

humanities as part of a new program for training teachers for elementary and secondary schools. With support from the Endowment, the tentative approval of the state education department, and the cooperation of many local school districts, the colleges develop a rigorous program in the humanities based on the systematic study of major texts and topics. At the same time the colleges design new methods courses that concentrate on the most effective ways of teaching the humanities to elementary and secondary school students. Project activities also include a detailed assessment of the entire program and its impact on the participants. After Endowment funding ends, this undergraduate humanities curriculum will become an important part of the consortium's teacher training program.

#### Example:

A state university's college of education collaborates with the college of arts and sciences to revise the standard required course in the historical, philosophical, and sociocultural foundations of education. The new, yearlong course will be divided into segments and offered by outstanding arts and sciences faculty members from the departments of history, philosophy, and sociology. The course will focus on the works of writers such as Plato, Rousseau, and Dewey.

## C. High School Humanities Institutes at Historically Black Colleges and Universities

In response to the president's Executive Order 12320 regarding historically black colleges and universities, the Division of Education Programs has developed a special High School Humanities Institutes Program. These four-week summer institutes, held on the campuses of historically black institutions, are designed to enable promising high school juniors to study under the direction of scholars and to explore topics in greater depth than is usually feasible in the high school curriculum.

Up to three institutes for approximately thirty-five students each are expected to be funded each year. The combination of courses, seminars, and related activities is left to the applicant institutions; but a principal criterion for evaluation will be the extent to which the proposed project identifies able high school juniors and provides them with an intellectually demanding and rewarding program. Students selected for the summer institutes will receive a stipend of \$200 per week and will be expected to live on campus for the duration of the institute. Additional information about the High School Humanities Institutes Program can be obtained by calling or writing a staff member in the Humanities Instruction in Elementary and Secondary Schools Program.

## D. Summer Workshops for High School and College Teachers at Historically Black Colleges and Universities

In response to the president's Executive Order 12320 regarding historically black colleges and universities, the Division of Education Programs has also developed a special Program of Summer Workshops for High School and College Teachers. These two-week summer workshops are held on the campuses of historically black institutions, and they are designed both to

strengthen humanities instruction at the precollegiate and collegiate levels and to encourage stronger collaboration between schoolteachers and college

and university faculty.

Each workshop includes ten four-member teams of secondary school teachers, school administrators, and faculty from historically black colleges and universities. Workshop activities focus on rigorous study of one of the humanities disciplines. Under the guidance of the faculty, workshop participants develop plans for improving the teaching of that discipline in their own classes. Follow-up activities usually include in-service presentations, the development of syllabi and bibliographies, team teaching, and guest lectures. Only in exceptional instances will the Endowment's contribution exceed \$70,000 for a year's activities. Additional information on the Summer Workshops for High School and College Teachers Program can be obtained by calling or writing a staff member in the Humanities Instruction in Elementary and Secondary Schools Program.

#### E. The Bicentennial of the Constitution

In anticipation of the 200th anniversary of the U.S. Constitution, the Division of Education Programs invites proposals for projects that would better educate students at any level about the philosophical, literary, historical, and political origins of the Constitution and the relation of the structure of the Constitution to American political, social, and intellectual life.

The division particularly welcomes proposals from scholars for the purpose of conducting institutes for secondary school teachers on teaching about the Constitution. These institutes should provide opportunities for teachers of history, civics, American civilization, and social studies to learn more about the history and principles of the Constitution and the nature of constitutional government. The institutes may be held either in the summer or during the school year and may employ a variety of formats. Applicants interested in this special initiative should call or write the Endowment's Office of the Bicentennial of the U.S. Constitution, Room 504, 1100 Pennsylvania Avenue, N.W., Washington, D.C 20506; telephone 202/786-0332.

#### F. The Columbian Quincentenary

In commemoration of the 500th anniversary of the voyages of Columbus, the Division of Education Programs invites proposals for projects that would enhance humanities education at any level on the historical, political, philosophical, and cultural ramifications of the voyages of Columbus and

his contemporaries.

The division will be especially receptive to proposals that bring scholars and teachers together to explore the larger contexts of the voyages: e.g., the medieval and Renaissance cultural assumptions that led to and conditioned the voyages of discovery, the "transatlantic encounters" that resulted from them, and the effects that the voyages have had on the world since the fifteenth century. Proposals may be submitted under any of the division's program headings. Applicants who are not certain where to direct an inquiry about this special initiative should call or write the director of the Division of Education Programs.

# VI. Eligibility

Projects designed to strengthen teaching and learning in the humanities and submitted by nonprofit organizations or institutions are eligible for consideration for grants. Applicants are encouraged to correspond with the Endowment staff early in their planning. Applicants should also bear in mind that eligibility does not ensure that an application will be competitive in the review process.

The Endowment does not usually provide support for:

- renovation or restoration costs, except in the Challenge Grants Program;
- museum or library acquisitions, except for modest amounts in the context of projects with other main purposes;
- the preparation of textbooks or other teaching materials usually supported by a commercial publisher;
- projects that focus on writing skills development, pedagogical theory, research in educational methods, tests and measurements, cognitive psychology, or remedial education;
- research undertaken in pursuit of an academic degree;
- individual requests for travel to professional meetings or to conduct research;\*
- the purchase of computer equipment;
- the development of instructional computer software, unless such materials are integral to a project with other main purposes.\*\*

<sup>\*</sup>Small grants for travel to research collections are available from the Endowment's Division of Fellowships and Seminars. Requests for aid in traveling abroad to international meetings should be addressed to the American Council of Learned Societies, which offers a program of small grants for that purpose funded in part by the Endowment.

<sup>\*\*</sup>Proposals calling for the development of instructional software must explain why the desired goals cannot be achieved as effectively by other methods of teaching. Such proposals must also demonstrate that equivalent materials do not exist which can be adapted to the applicant's needs at lower cost. And, finally, such proposals must address the potential for dissemination beyond the institution and the possibility of commercial development of any software developed as part of a project. For further information, applicants should consult the Endowment's Instructions for Applicants with Projects Requiring the Use of Automation Technology.

#### **VII. The Review Process**

Each application is assessed by knowledgeable persons outside the Endowment, who are asked for their judgments about the quality of the proposed projects. Nearly 1,000 scholars and professionals in the humanities serve on approximately 150 Endowment panels throughout the course of a year. The judgment of panelists is often supplemented by individual reviews solicited from specialists who have extensive knowledge of the specific content of an application.

In the Division of Education Programs, as soon as all the proposals for a given cycle have arrived, the division designates one or more panels whose members are familiar with the subjects and types of institutions represented by the applications. Although no single panel of five or more individuals can be fully representative of all humanities disciplines and institutional settings, each of the division's panels is designed to reflect the varied nature of humanities teaching in the nation's schools and colleges. New panels are constituted for each cycle of applications; there are no standing panels. Panelists are asked to read a group of applications, prepare written comments on them, and offer preliminary qualitative judgments several weeks before the panel convenes. These preliminary judgments are then discussed at the panel meeting, and eventually the staff member chairing the panel calls for a final recommendation from each panelist who has evaluated a given proposal. Panelists frequently offer advice for improving projects recommended for support and for remedying the defects of projects denied funding.

Once the peer review of a cycle of applications is completed, the advice of the panels and of any outside reviewers who have been asked to evaluate proposals is assembled by the staff of the Endowment, who comment on matters of fact or policy or on significant issues that would otherwise be missing from the review. These materials are then presented to the National Council on the Humanities, a board of twenty-six individuals appointed by the president of the United States to advise the chairman of the Endowment about all applications. The National Council holds two-day meetings four times each year.

The chairman, taking into account the advice provided by this review process, makes the final award on each successful application.

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# **VIII.** Types of Grant Support

#### A. Matching Funds

Under the Endowment's current legislation, the chairman of the Endowment is authorized to match, at his discretion, gifts made to NEH or gifts that are given directly to an applicant when such gifts will be used to support budgeted project activities during the grant period.

Federal matching funds are awarded on an up to one-for-one basis when an applicant raises gifts from third parties that will be used to support project activities during the grant period. The purpose of matching funds is to stimulate private support for projects in the humanities by offering donors the incentive of doubling the impact of their gifts. Because matching funds enable NEH to provide support to a wider range of significant but often costly projects, institutional applicants are encouraged to consider requesting complete or partial funding in the form of a matching grant. Applicants are encouraged to identify potential sources of gift funds at the time they make application to the Endowment.

Only gifts of money (including the net proceeds from the sale of non-cash gifts) that will be used to support budgeted project activities during the grant period are eligible to be matched with federal matching funds. The source, date of transfer, and amount of the gift or net proceeds from the sale of a non-cash gift must be documented in the applicant's records. An unrestricted gift—i.e., a gift to the applicant that is not given specifically in support of a project—may be certified if the gift will be used to support project activities during the grant period. A gift to an institution or individual associated with a project, which is given specifically in support of project activities, may be certified by the applicant if the gift funds are transferred to the applicant and the applicant controls the disbursement of these funds.

Applicants should note that federally appropriated funds, deferred or non-cash gifts, income earned from gifts once they are transferred to the applicant, and income received from any fees for participation in the project activities are not eligible to be matched with federal funds. To avoid any possibility of conflict of interest, a gift should not be used to release federal matching funds when there is the appearance that the donor might benefit in any way by giving a gift to a particular project. Ineligible donors include the applicant who will carry out the project, an institution or individual who is involved in the project activities and who will receive some sort of remuneration from project funds, and persons living in the same household with and closely related to the project director if the project director receives some form of remuneration from the project funds.

# B. Outright Funds

An outright grant is one in which the award of Endowment funds is not contingent on the applicant's raising gifts for the project.

#### C. Combined Funds

Applicants may request a combination of outright and matching funds from the Endowment. For example, if a project will cost \$85,000 and \$20,000 in gifts will be raised from eligible third parties, the applicant may request \$45,000 in outright funds and \$20,000 in matching funds from the Endowment. It should be noted that, under certain circumstances, the Endowment may offer total or partial matching support to an applicant who has requested only outright support.

# IX. Cost Sharing

In addition to Endowment funds, project costs can be supported by cash contributions from the applicant and third parties as well as by third-party in-kind contributions, such as donated services and goods. These contributions constitute the applicant organization's cost sharing.

# X. Grant Period

The grant period encompasses the entire period for which Endowment funding is requested in the current application. All project activities and the expenditure of project funds—i.e., grant funds and cost-sharing contributions—must occur during the grant period.

# XI. General Advice

Reviewers ask three basic questions about all eligible applications to the Endowment: (1) Does the application present a sound intellectual justification for the project? (2) Are the means set forth in the application likely to be successful in meeting the project's purpose? (3) Are the means presented in a coherent manner?

Reviewers and panelists dislike jargon, cliches, pedantry, and sloppy prose. Titles of proposals should be brief, descriptive, and suggestive of the humanities content of the proposals. Experience suggests that almost any project can be described fully in twenty-five or fewer double-spaced pages, with appendices used to provide appropriate illustrative material.

Successful proposals to the Division of Education Programs are usually written by the persons who will be central to a project if it is funded. A grants office or research office can assist project personnel in handling the

administrative and budgetary procedures involved in the submission of the proposal; but competitive proposals normally reflect the conception, plans, commitment, and prose of those who will actually be involved in grant activities.

It is an applicant's obligation to explore other sources of support. These sources may be used to supplement Endowment grants, if awarded. Applicants are encouraged to consider seeking matching support for all or part of their projects.

# XII. Other Endowment Programs

In addition to the Division of Education Programs, the National Endowment for the Humanities has other major divisions and offices:

### DIVISION OF FELLOWSHIPS AND SEMINARS

Programs in the Division of Fellowships and Seminars afford individual scholars, teachers, and other interpreters of the humanities opportunities to undertake full-time study or research for periods ranging from several weeks to one year. Support is available for independent work and for seminars that provide for collegial interaction.

#### DIVISION OF GENERAL PROGRAMS

The Division of General Programs supports projects that increase public understanding and appreciation of the humanities through television and radio programs, museums, historical organizations, libraries and other cultural institutions, civic organizations, and youth organizations. The division also supports projects that cross divisional boundaries or that do not fit within other funding categories at the Endowment.

#### DIVISION OF RESEARCH PROGRAMS

The Division of Research Programs supports interpretive scholarship in the humanities, the organization and conservation of resources for scholarship, and the preparation of reference works that add to the store of scholarly knowledge. Most of the awards made through the division are for long-term, collaborative projects involving a great diversity of scholarly activities. The majority of these grants result in published products.

#### DIVISION OF STATE PROGRAMS

The Division of State Programs makes annual grants to humanities committees in the fifty states, the District of Columbia, Puerto Rico, and the U.S. Virgin Islands. The committees, in turn, regrant these funds to provide humanities programs at the local level, usually for the general public. Groups and individuals interested in receiving funds under this program should apply to state committees directly.

#### OFFICE OF CHALLENGE GRANTS

Through its Office of Challenge Grants, the Endowment supports cultural institutions and organizations in order to increase their financial stability and to preserve or improve the quality of humanities programs. Institutions must raise at least three dollars in new or increased donations from nonfederal sources to receive each federal dollar.

#### OFFICE OF PRESERVATION

Through its Office of Preservation, the Endowment supports libraries and other cultural institutions in their efforts to prevent the deterioration of our nation's repositories of books and manuscripts. For further details about this program, institutions should call or write the director of the Office of Preservation.

For more information on any program, write or call Public Affairs Office National Endowment for the Humanities, Room 409 1100 Pennsylvania Avenue, N.W. Washington, D.C. 20506 202/786-0438

# XIII. Application Postmark Deadlines

Program	Application Postmark Deadline	Notification Date
Central Disciplines in	April 1, 1986	October 1986
Undergraduate Education	October 1, 1986	April 1987
Humanities Instruction in Elementary and Secondary Schools	May 15, 1986 January 8, 1987	January 1987 July 1987
Historically Black Colleges and Universities	March 15, 1986	September 1986
Exemplary Projects in	May 1, 1986	January 1987
Undergraduate and	December 1, 1986	July 1986
Graduate Education	May 1, 1987	January 1988
Humanities Programs for	April 1, 1986	October 1986
Nontraditional Learners	October 1, 1986	April 1987

# XIV. Staff

Staff members are listed here according to the grant programs with which they are principally affiliated. Every member of the staff is familiar with all the division's programs, however, and potential applicants may contact any staff member and be assured that their inquiries will be routed promptly to the most appropriate program.

Director	Pamela Glenn Menke	202/786-0373	
Deputy Director	John F. Andrews		
Central Disciplines in Undergraduate Education		202/786-0380	
Martha A. Crunkle Lyn Maxwell White			
Humanities Instruction in Elementary and Secondary Assistant Director	Schools Carolynn Reid-Wallace	202/786-0377	
Jayme A. Sokolow Stephanie Quinn I Thomas Gregory V	Katz	202,100 0011	
Exemplary Projects in Undergraduate and Gradua Assistant Director	ite Education Sara S. Chapman	202/786-0384	
Charles J. Meyers Christine Kalke	•		
Humanities Programs for No	ontraditional Learners	202/786-0384	
Christine Kalke			

The address is: Division of Education Programs, Room 302 National Endowment for the Humanities 1100 Pennsylvania Avenue, N.W. Washington, D.C. 20506

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Stephanie Quinn I Thomas Gregory V			
Exemplary Projects in Undergraduate and Gradua Assistant Director Charles J. Meyers Christine Kalke		202/786-0384	
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